

## **ARM Research**

research@armsecurities.com.ng +234 1 270 1652 14 April 2015

#### Initial View

#### Recommendation: NEUTRAL (¥164)

#### **Dangote Cement Plc FY 14**

- Dangote Cement Plc (Dangcem) reported marginal growth (+1% YoY) in revenues to N392 billion for 12 months ended December 2014 (9M 14: +7.3% YoY to N310 billion). PBT was 3% lower YoY at N185 billion (9M 14: +1.5% to N154 billion) while PAT was 21% lower (9M 14: -10% to N140 billion) at N160 billion.
- Dangcem proposed a dividend of N5.52 which implies a payout ratio of 59% (FY 13: 59.3%).

#### Q4 14 revenue decline on lower volumes and prices

Dangcem's Q4 14 revenues declined 16.2% YoY (-19.6% QoQ) to N81 billion, weighed down by 14.5% YoY decline in production volumes to 3MT as well as 9% price decrease in September 2014 in the Nigerian business. Similar to the situation in 9M 14, management attributed the decline in production volumes to energy supply challenges across the country. We note that these volume shortfalls were principally at Obajana and Gboko. In particular, whilst production volumes rose a marginal 4.2% YoY to 1MT at Ibese in Q4 14, that at Obajana declined 7.2% YoY to 1.9MT due to a reduction in gas availability. To the latter point, gas utilization at Ibese and Obajana were 89% and 76% (vs. 98% and  $\sim$ 92% respectively, as at Q4 13) in the quarter. At Gboko, production volumes fell 66% YoY to 0.2MT following the mothballing of the plant in October 2014. On the price front, management had attributed the

12 months ended 31st December, 2014

	2014 – 12M'm	2013 – 12M'm	%chg
Revenue	391,639	386,177	1.00%
PBT	184,689	190,761	-3.00%
Tax	25,187	(10,437)	
PAT	159,501	201,198	-21.0%
Balance Sheet	Data		
	2014-Dec 'm	2013 -Dec 'm	%chg
Inventory	42,688	27,667	54.43%
Receivables	15,640	10,266	52.34%
Cash	20,593	70,502	-70.79%
Payables	100,929	82,215	22.76%
Net Assets	591,886	550,093	7.60%

Stock Data	
Price	<del>N</del> 180.00
52 week range	<del>N</del> 139.10- <del>N</del> 250.02
Market Cap. (N'm)	3,067,291.33
1-month Avg. Vol	1,310,894
Curr. PE	19.10x
Bloomberg Ticker	DANGCEM:NL
Reuters Ticker	DANGCEM.LG
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Dangote Cement Plc- Share Price Trend



price reductions in Q4 14 to excess supply pressures.

• In addition to this though, we believe that a desire to price-out a growing competitive force – Lafarge Africa, may have further influenced the decision.

#### Base effects mute impact of USDNGN devaluation on gross margins

- Despite 8% USDNGN devaluation during the quarter, COGS declined faster than revenues (-24% YoY to N33billion) largely reflecting base effects from 2014 when Dangcem reported highest quarterly COGS of N43 billion. Consequently, whilst gross profits declined 10% YoY to N49 billion, related margins firmed up 4.2pps YoY to 60%. Nonetheless, QoQ analysis reveals that FX pressures were evident with COGS contracting 7.3% QoQ vs. 19.6% moderation in top-line which management attributes to impact of devaluation on pricing of dollar denominated gas contracts and coal and LPFO imports during the quarter.
- Q4 14 operating expenses declined slower relative to revenues (-3.6% YoY to N15 billion) which reflects the offsetting impact of wage linked increases to admin expenses (+11% YoY to N11billion) on moderation in selling and distribution expense (-30% YoY contraction in N4billion). Notwithstanding the opex pressures, gross margin gains filtered through with EBIT margins up 2.1pps YoY to 42.3%. (EBIT: -11.7% YoY to N34billion)

#### Re-appearance of tax charge offsets FX driven finance income gains

- Dangcem reported net finance income of N6 billion (vs. N41 million in Q4 13), mirroring gains in finance income which rose five-folds to N26billion. Management attributes these gains to exchange rate gains from assets denominated in foreign currency. The FX gains neutered the impact of four-fold jump in finance expense to N20billion. The spike in finance costs reflects Dangcem's sizable share of dollar debt (FY 2014: 28% of total debt).
- Consequently, the net finance income reversed weakness at operating profit level, leading PBT 3.5% higher YoY to N40 billion, with related margins expanding 9.5pps YoY to 49.6%. Nevertheless, following the re-appearance of tax charges in Q4 14 (vs.

tax credit of N6 billion in similar period of 2013) on the back of the expiration of tax concessionary status at Obajana lines 1&2 and Gboko, PAT declined 36% YoY to N29 billion with margins down 11pps YoY (-9.1pps QoQ) to 35.4%.

# Tepid volume growth outlook, impact of USDNGN devaluation underpins compression in FVE

Clearly, the company's Q4 14 results were marred by dwindling production as well as the double price slashes in Q4 14. Whilst we view the company's late December 2014 price reversal as positive for its business, we note that volume growth should be negatively impacted by FGN's significant reduction in capital expenditure and the company's continued energy supply challenges. We expect this to lead to a mild 3.6% YoY revenue growth to N406billion in 2015E. In addition, given the second round of devaluation in Q1 15 and Dangeem's currency exposures (of  $\sim 70\%$  of its COGS component via dollar pricing on gas supply contracts), we see scope for gross margin compression over FY 15. Furthermore, as more tax holidays lapse, earnings pressures at PAT level are likely to subsist. However, the effect of these charges on earnings is expected to gradually taper as the company prepares to bring Obajana line 4 on stream by H1 15. Incorporating the foregoing concerns into our models and raising our risk free rate to capture upswing in sovereign yields drives our FVE 14% lower to **N164**. Dangcem trades at a current PE of 14.62x relative to peer average of 14.7x for EMEA with last trading price at a 9% discount to our FVE, implying a neutral rating on the stock.

### Summary of forecasts

Income Statement ('M)	2014A	2015A	2016E	2017E	2018E
Revenue	391,639	405,777	476,481	606,743	391,639
COGS	143,058	125,791	142,944	175,956	143,058
Gross Profit	248,581	279,986	333,536	430,788	248,581
Operating Cost	65,088	41,795	48,125	60,674	65,088
Operating Profit	187,102	242,249	290,177	376,181	187,102
Finance Income	30,565	10,918	10,020	23,898	30,565
Finance expense	32,978	20,125	14,956	15,155	32,978
PBT	184,689	233,043	285,241	384,925	184,689
Tax	25,187	23,304	31,377	42,342	25,187
PAT	159,501	209,738	253,864	342,583	159,501
Balance Sheet ('M)					
Assets	2014	2015A	2016E	2017E	2018E
Fixed Assets	747,794	671,845	667,027	662,140	747,794
Stocks	42,688	22,642	25,730	33,432	42,688
Trade debtors	15,640	12,579	16,677	22,450	15,640
Cash and other bank balances	20,593	187,220	323,171	516,787	20,593
Total Assets	984,721	1,060,694	1,212,969	1,421,274	984,721
Liabilities					,
Trade Creditors	100,930	62,895	70,043	91,497	100,930
Non-current Liabilities	159,886	129,582	129,582	129,582	159,886
Total liabilities	392,834	288,845	299,319	332,425	392,834
Shareholders' fund	591,886	697,287	793,755	920,511	591,886
Shareholders lund	571,000	077,207	175,755	720,311	371,000
Key Ratios	2014	2015A	2016E	2017E	2018E
EPS	16.99	14.62	12.08	8.95	16.99
BVPS	13.21	10.61	8.68	6.47	13.21
P/E	17%	21%	22%	26%	17%
EV/EBITDA	28%	33%	34%	40%	28%
ROA	41%	52%	53%	56%	41%
ROE	9.36	12.31	14.90	20.10	9.36
KOL	7.00	12.01	11.70	20.10	7.00

Source: Company financials, ARM Estimates

#### **ARM ratings and recommendations**

ARM now employs a two-tier rating system which is based on systemic importance of the security under review and the deviation of our target price for the stock from current market price. We characterize systemic importance as a function of a stock's ranking among the group of top 20 stocks by NSE market capitalization over a trailing 6 month period (minimum) to the review date. We adopt a 5 point rating system for this category of stocks and a 3 point rating system for stocks outside this group. The choice of top 20 stocks arises from the consideration that this group of stocks constitutes >75% of overall market capitalization and stocks outside this group are generally less liquid and individually account for <<1% of market capitalization. For stocks in both categories, the basis for ratings subject to target price deviation is outlined below:

TOP 20		NON-TOP 20	
Rating	Deviation	Rating	Deviation
STRONG BUY	>20%	BUY	>20%
OVERWEIGHT	10% — 20 %	NEUTRAL	5% — 20 %
NEUTRAL	0% — 10%	SELL	<5%
UNDERWEIGHT	-5% — 0%		
SELL	<-5%		

RECOMMENDATION K	EY
Rating	Recommendation
BUY	Accumulate security to a substantial extent constrained only by portfolio diversification considerations
OVERWEIGHT	Accumulate security to an extent moderated by cognizance of its benchmark weight
	Maintain status quo for security with respect to current holding—i.e. keep if already holding and don't buy otherwise—
NEUTRAL	subject to reasonable portfolio constraints
UNDERWEIGHT	Minimise exposure to security taking cognizance of its index weighting
SELL	Sell-off security completely from portfolio

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